



Barclays Select Series 2014 Real Estate: The Year Ahead

December 9-10, 2014 Barclays, 745 Seventh Avenue, New York City

Agenda

December 9, 2014

8:00am-8:30am Registration and Breakfast

8:30am—9:00am Emerging Trends in Real Estate 2015 – PricewaterhouseCoopers

Andrew Warren, Director

9:00am–10:00am Net Lease: Long Term Growth Alternative

Trevor Bond, CEO, W.P. Carey Inc.

Ben Butcher, CEO, President & Chairman, STAG Industrial

Gordon DuGan, CEO, Gramercy Property Trust

Jay Leupp, Portfolio Manager, Lazard Asset Management

Christopher Volk, CEO, STORE Capital

Moderator: Scott Schaevitz, Co Head Americas Real Estate Investment Banking, Barclays

10:00am-11:00am Retail: The Post E-Commerce World

Kenneth Bernstein, President & CEO, Acadia Realty Trust

Mike Carroll, CEO, Brixmor Property Group Inc. Art Coppola, Chairman & CEO, Macerich Company

Nora Creedon, Co-Lead Portfolio Manager REITS Strategies, Goldman Sachs Asset Management

Greg Maloney, President & CEO of Retail, Jones Lang LaSalle

Moderator: Glenn Rufrano, Chairman & CEO, O'Connor Capital Partners





11:00am–12:00pm Investment: Strategic Allocation and Performance

Michael Ashner, Chairman & CEO, Winthrop Realty Trust

Jeff Krasnoff, CEO, Rialto Capital

Richard J. Mack, Co-Founder & CEO, Mack Real Estate Group

Jay Rosenberg, Managing Director, Portfolio Manager, Nuveen Asset Manager Darcy Stacom, Vice-Chairman – Investment Properties Group, CBRE Group, Inc.

Moderator: Doug Sesler, President, True Square Capital LLC

12:15pm-1:15pm Lunch – Capital: Liquid Implications

Dean Adler, CEO, Lubert Adler Partners LP

Michael Nash, Senior Managing Director, Blackstone Group Inc. Tad Philipp, Director – Commercial Real Estate Research, Moody's

Mitchell Sabshon, President & CEO, Inland Real Estate Investment Corporation

Douglas Weill, Managing Partner, Hodes Weill & Associates

Moderator: Larry Kravetz, Managing Director, Head of Primary CMBS Finance, Barclays

1:30pm-2:30pm Healthcare: The Outlook for 2015 and Beyond

Moderator: Joshua Raskin, Managing Director, Barclays

2:30pm-3:30pm Office: Value Drivers

Tim Callahan, President & CEO, Callahan Capital Partners

MaryAnne Gilmartin, President & CEO, Forest City Ratner Companies

Mark Howard-Johnson, Portfolio Manager, Blackrock Investment Management

Douglas Linde, *President,* Boston Properties **Scott Rechler,** *Chairman & CEO,* RXR Realty LLC

Moderator: Mary Ann Tighe, CEO, New York Tri-State Region, CBRE Group, Inc.





3:30pm-4:30pm International: Global Convergence

Steve Buller, Portfolio Manager, Fidelity Management and Research Company

Adam Gallistel, SVP & Head of Brazil, GIC Real Estate, Inc.

Adam Metz, *Managing Director, Head of International Real Estate*, The Carlyle Group

Tim Morris, *Founder & Partner*, Proprium Capital Partners, LLC **Dean Shapiro,** *SVP, Investment*, Oxford Properties Group

Moderator: Gary Garrabrant, Managing Partner, Jaguar Growth Partners

Agenda December 10, 2014

8:00am-8:30am Registration and Breakfast

8:30am-9:00am Keynote: The Changing Economics of Cities

William Strange, SmartCentres Professor of Real Estate, Rotman School of Management, University of Toronto

9:00am-10:00am The Implication of Secular Change

George Marcus, Chairman, Essex Property Trust | Marcus and Millichap Company

Sandeep Mathrani, CEO, General Growth Properties Hamid R. Moghadam, Chairman & CEO, Prologis, Inc. David Neithercut, President & CEO, Equity Residential William Strange, SmartCentres Professor of Real Estate, Rotman School of Management, University of Toronto

Moderator: Chris Mayer, Co-Director & Paul Milstein Professor of Real Estate, Columbia Business

School





10:00am-11:00am Multi-Family: Sustainable Gains

Neil Abraham, Portfolio Manager, Alliance Bernstein Ric Campo, Chairman & CEO, Camden Property Trust

Todd M. Farrell, President, Lennar Multifamily Communities, LLC

Matthew Lawton, Executive Managing Director, HFF

David Schwartz, Co-Chairman & CEO, Waterton Associates LLC

Moderator: Ron Witten, President, Witten Advisors LLC

11:00am-12:00pm Lodging: Full Speed Ahead or Proceed with Caution?

Jeff Fisher, CEO, Chatham Lodging Trust

Mathew Kirschner, Portfolio Manager, Cohen & Steers Capital Management Inc.

Michael Medzigian, CEO, Carey Watermark Bruce Riggins, CFO, LaSalle Hotel Properties Rick Smith, CEO, FelCor Lodging Trust

Moderator: Arthur Adler, Managing Director & CEO, Jones Lang LaSalle | Hotels & Hospitality Group

12:15pm-1:15pm How to Make Money in 2015

Michael Fascitelli, Founder, MDF Capital

William Rudin, Vice Chairman & CEO, Rudin Management Company, Inc.

Jay Sugarman, Chairman & CEO, iStar Financial Inc.

Moderator: Schecky Schechner, Managing Director, Barclays